

Financial Highlights / Consolidated Results

Fiscal year		03/2020	03/2021	03/2022	03/2023	03/2024
Sales	<mil. Yen>	91,771	72,457	76,343	82,059	87,588
Operating income	<mil. Yen>	13,649	3,787	9,659	12,085	13,840
Ordinary income	<mil. Yen>	13,226	4,058	11,875	13,634	18,329
Net income (loss) attributable to owners of parent	<mil. Yen>	7,240	(5,036)	8,349	10,227	13,302
Net assets	<mil. Yen>	74,313	68,243	77,826	90,077	100,709
Total assets	<mil. Yen>	125,114	127,852	139,775	149,001	159,417
Equity ratio	<%>	59.2	53.2	55.5	60.2	63.0
Return on equity	<%>	10.2	(7.1)	11.5	12.2	14.0
Cash flow from operating activities	<mil. Yen>	11,881	(4,974)	17,360	12,378	12,907
Cash flow from investing activities	<mil. Yen>	(9,001)	(3,918)	(1,975)	(7,801)	(2,543)
Cash flow from financing activities	<mil. Yen>	(2,662)	11,857	(3,588)	(3,569)	(7,686)
Cash and cash equivalents at end	<mil. Yen>	58,008	60,804	74,177	77,534	83,140
# of employees <excluding part-timer>		4,151	4,091	3,800	3,734	3,731

The changes of Sales & Operating income

